

ROLE OF THE BOARD OF DIRECTORS

Citi Network Strengthening Program

AMFIU Board of Directors	<ol style="list-style-type: none"> 1. Monitor and evaluate performance of the Board of Directors to ensure that they perform according to expectation or in accordance with the mandate of AMFIU. 2. Serve the legitimate interest of the members and other, stakeholders and account to them fully. 3. Ensure that no one person or bloc of persons has unfettered power and that there is an appropriate balance of power and authority on the board. 4. Appoint and appraise the Chief Executive Officer (CEO) and participate in the appointment and dismissal of senior management in the company. 5. Ensure motivation and protection of intellectual capital intrinsic to AMFIU. 6. Ensure that there is adequate training and a succession plan for senior management. 7. Ensure that all technology and systems used in the company are adequate to properly run the business and remain competitive. 8. Identify and monitor key risk factors. 9. Ensure annually that the company will survive, thrive and continue as a viable going concern. 10. Provide oversight and guidance to the senior management so as to enhance efficiency and effectiveness of AMFIU. 11. Ensure that effective systems of control are in place to manage major risk faced by AMFIU and to save the assets of the network. 12. Ensure that the remuneration is set at an attractive level to motivate, attract and retain highly competent persons both on the board and in the management. 13. Ensure that AMFIU has sufficient and appropriate resources to achieve its goals. 14. Ensure the exercise of social responsibility.
BWTP Executive Committee	<ol style="list-style-type: none"> 1. Set the broad policy guidelines for the BWTP Network, and thus will play an important role in the development of the strategic and business plan. 2. Approve and invites new members to join the BWTP Network and approves the BWTP Network budget and the plan of operation for the BWTP Network. 3. Support the work of the BWTP Network Secretariat to increase the BWTP Network's visibility, strengthen the membership base, raise funds for general operating expenses and special projects, and advocate the philosophy of the BWTP Network with key participants in the field of banking with the poor. 4. Oversee the work of the BWTP Network Secretariat. 5. Assess the degree to which all members are adhering to the membership criteria and may remove any member that no longer meets the membership criteria or does not comply with these rules.
CAM Administrative Committee	<ol style="list-style-type: none"> 1. Convene the General Assembly. 2. Elect the Director and Deputy Director of the Administrative Committee. 3. Discuss and make decision on important matters during the close period of the GA. 4. Elect the Standing Committee. 5. Review the establishment of functional departments of the standing operational organ of the AC. 6. Other rights and functions that ought to be executed by the AC.
MCPI Board of Trustees	<ol style="list-style-type: none"> 1. Help members serve significant numbers of poor households with financial and non-financial services. 2. Promote the adoption of poverty assessment tools and social performance monitoring systems. 3. Promote the adoption of and adherence to international performance standards. 4. Advocate for a policy environment that is conducive to the growth and development of a market-oriented microfinance sector. 5. Help build members' capacity for innovation that enhances the development of a market oriented microfinance sector. 6. Promote market-oriented microfinance products and services.

	<ol style="list-style-type: none"> 7. Initiate the conduct of international and national forums for best practice microfinance. 8. Mobilize resources and to network with government, donors, funding agencies, investors, and financial markets in order to enhance the development of the microfinance sector.
MFC Management Board	<ol style="list-style-type: none"> 1. Establishing the fundamental directions of MFC's operations. 2. Recommending appropriate methods and programs for the achievement of the MFC's goals as well as giving opinions on issues presented by the Management Board. 3. Supervising MFC's operations. 4. Effecting any amendments to the MFC's Statute. 5. Appointing and recalling the Management Board or particular members of the same and determining their salaries and any other benefits. 6. Approving the regulations that govern the Management Board activities. 7. Evaluating the work of the Management Board and granting it specific powers. 8. Establishing terms of reference for specific Board activities. 9. Approving costs projections and MFC's specific budgets. 10. Examining and approving annual reports on MFC activities, its financial standing and the status of all remaining assets as presented by the Management Board. 11. Appointing the auditors to examine MFC financial reports. 12. Investing any complaints concerning MFC operations. 13. Other responsibilities as provided for in the MFC's statute.
ProDesarrollo Board of Directors	<ol style="list-style-type: none"> 1. Legal representation of the Association 2. Approve budget, use, destination and management of resources 3. Convene the General Assembly 4. Implement decisions of the General Assembly 5. Propose reforms of the Statutes of the Association 6. Submit an annual report to the General Assembly 7. Appoint and remove members of administrative management 8. Acquire assets according to the laws and decide over donations made to the Association 9. Submit to the General Assembly's consideration the admission of new members 10. Submit to the General Assembly the annual budget, and members fees. 11. Other responsibilities as provided for by the General Assembly
PMN Board of Directors	<ol style="list-style-type: none"> 1. Appoint and review performance of CEO 2. Develop PMN strategy 3. Provide input to Government policy 4. Review progress of PMN 5. Review new players entering the sector 6. Monitor trends in legislation 7. Monitor market trends 8. Review socio political environment 9. Approve membership strategy
REDCAMIF	<ol style="list-style-type: none"> 1. Enforce the Statutes, manuals and decisions from the General Assembly. 2. Promote activities to enhance REDCAMIF's programs.

Board of Directors	<ol style="list-style-type: none"> 3. Decide on contracts and operations of REDCAMIF's executive management 4. Manage REDCAMIF's assets 5. Manage transfers and taxes of REDCAMIF's property or rights according to the Statutes. 6. Propose to the General Assembly member fees for a given year. 7. Evaluate REDCAMIF's performance. 8. Hire, evaluate, remove, and determine responsibilities of the Executive Director. 9. Appoint coordinator and members of the Advisory Committee. 10. Approve REDCAMIF's work plans, budget and activity reports to be submitted to the General Assembly. 11. Accept legacies and donations. 12. Rule on members' infractions. 13. Approve nacional and international contracts and agreements according within their responsibilities. 14. Delegate on board members specific tasks and representation-related duties as needed.
RFR Board of Directors	<ol style="list-style-type: none"> 1. Appoint and remove the Executive Director. 2. Implement the resolutions of the General Assembly and comply with the Statutes. 3. Develop plans, programs, budget planning and funding to be submitted to the approval of the General Assembly. 4. Issue the necessary internal rules for the operation of the network. 5. Study requests for admission of new members and submit them to the consideration of the General Assembly. 6. Submit to the General Assembly, the annual assessment and reports of internal and external audits. 7. Set the spending and hiring capacity of the Executive Director. 8. Designate Specialized Committees. 9. Other responsibilities as provided for by the Law and the Statutes.
RMC Board of Trustees	<ol style="list-style-type: none"> 1. Amend the Charter of the Center. 2. Determine priority areas of the Center's activity, and the principles of building and use of its assets. 3. Appoint the Director and to terminate his/her powers; to establish the amount of the Director's remuneration. 4. Decide on the reorganization of the Center. 5. Approve the annual financial plan, and the annual financial report of the Center. 6. Decide to set up committees, working groups, commissions and other ad-hoc working bodies of the Center set up to address specific objectives aimed at achieving the Center's stated goals, including a Supervisory Board to make proposals aimed at improving the Center's operation. 7. Approve regulations of ad-hoc working bodies and their membership. 8. Decide to set up commercial and non-commercial organizations, to participate in them, to open new branches and offices. 9. Approve the charter of a business company where the Center is the sole founder, appoint and dismiss the director of such a business company, and decide on the allocation of its profits. 10. Appoint a review of the Center's financial and business operation. 11. Other matter related to the Center's operations.
SA-DHAN Governing Body	<ol style="list-style-type: none"> 1. Appoint the Executive Director of the Association. 2. Guide the association on governance, policy making, supervision, implementation of programs, appointment of key personnel and consultants, management of funds and general administration. If necessary it may delegate its powers to sub-committees in the board or to the Executive Director through a resolution delegating such powers. The board also defines the powers and functions of such subcommittees. 3. Admit new members, renews membership of existing members, expels any member if required and fix the membership fee. 4. Conduct the Annual General Body Meetings, election, auditing etc. of the Association. 5. Ensure that the accounts of the Association are maintained as per the law and in accordance with the generally accepted accounting principles.

	6. Ensure that the affairs of the Association are carried out as per the law.
SANABEL Board of Directors	<ol style="list-style-type: none"> 1. Convene annual general meetings. 2. Implement decisions made by the General Assembly. 3. Set up policies necessary to achieve the network's objectives based on the discussions and decisions of the General Assembly. 4. Prepare an annual report of the network's activities. 5. Submit the annual accounts and budget for the upcoming financial year to the annual general meeting. 6. Select an Executive Director for the network, determine her/his job description, responsibilities, salary, allowances and any other benefits, supervise and evaluate her/his work. 7. Form subcommittees to perform assignments as necessary. The Board may delegate some of its responsibilities to any one of these subcommittees, as deemed appropriate, in order to achieve the network's objectives. 8. Recommend an auditor to the General Assembly and determine the auditors' fees. 9. Issue or amend the rules regulating its work and affairs when it deems necessary. 10. Discuss and approve the quarterly financial reports and planned expenditures submitted by the network Director. 11. Discuss and approve all membership issues (applications, terminations and reinstatements) and provide recommendations to the General Assembly for final approval. 12. Work to develop and maintain the financial resources of the network. 13. Exercise its right to reach agreements and contracts with external parties and to manage its own affairs and resources.